

एनबीसी/एस/65बी/2022/ **७७** १ NBC/S/65B/2022/

दिनांकः 13.04.2022 Date: 13.04.2022

सेवा/ To श्री विकास राज,/Shri Vikas Raj अवर सचिव,/ Under Secretary, खान मंत्रालय, भारत सरकार/ Ministry of Mines, Government of India शास्त्री भवन,/ Shastri Bhawan, डॉ। राजेंद्र प्रसाद रोड/ Dr. Rajendra Prasad Road नई दिल्ली -110001/ New Delhi-110001.

विषय: सेंट्रल पब्लिक सेक्टर एंटरप्राइज (CPSEs) के लिए कॉर्पोरेट गवर्नेंस पर दिशानिर्देशों के अनुपालन के आधार पर CPSE की ग्रेडिंग -मार्च, 2022 को समाप्त तिमाही और वित्तीय वर्ष 2021-22 के लिए।

Sub: Grading of CPSEs on the basis of their compliance with Guidelines on Corporate Governance for Central Public Sector Enterprise (CPSEs) - for the quarter ended March, 2022 and Financial Year 2021-22.

महोदय/Dear Sir,

कृपया कार्यालय ज्ञापन no. 3(2)/2016-एमजीएमटी दिनांक 28.12.2018, सीपीएसई के लिए कॉर्पोरेट प्रशासन पर दिशानिर्देशों के अनुपालन के साथ-साथ संशोधित स्व-मूल्यांकन प्रारूप को कृपया देखें।

31.03.2022 को समाप्त तिमाही के लिए स्व-मूल्यांकन रिपोर्ट

31.03.2022 को समाप्त तिमाही के लिए संशोधित प्रारूप में स्व-मूल्यांकन रिपोर्ट तैयार किया गया है और संलग्न है। कंपनी ने 95 में से 89 स्कोर किए हैं और इसलिए यह डीपीई के कार्यालय ज्ञापन के अनुसार और डीपीई के कार्यालय ज्ञापन दिनांक 22.06.2018 के अनुसार "उत्कृष्ट" श्रेणी है।

वित्तीय वर्ष 2021-22 के लिए स्व-मूल्यांकन रिपोर्ट

वित्तीय वर्ष 2021-22 के लिए संशोधित प्रारूप में स्व-मूल्यांकन रिपोर्ट तैयार किया गया है और संलग्न है। कंपनी ने 95 में से 76.5 स्कोर किए हैं और इसलिए यह डीपीई के कार्यालय ज्ञापन के अनुसार और डीपीई के कार्यालय ज्ञापन दिनांक 22.06.2018 के अनुसार "बहुत अच्छा" श्रेणी है।

Please refer to the Office Memorandum no. 3(2)/2016-MGMT dated 28.12.2018, enclosing therewith revised self-evaluation format on the compliance of Guidelines on Corporate Governance for CPSEs.

Self-evaluation report for the quarter ended 31st March, 2022

The self-evaluation report in the revised format for the quarter ended 31st March, 2022 is enclosed for kind reference. The Company has scored 89 out of 95

नेशनल एल्यूमिनियम कम्पनी लिमिटेड (भारत सरकार का उद्यम)

National Aluminium Company Limited (A Government of India Enterprise)
REGD. & CORPORATE OFFICE

निगम कार्यालय REGD. व नालको भवन, नयापल्ली, भुवनेश्वर -751 013 भारत Nalco Bh

Nalco Bhawan, Nayapalli, Bhubaneswar-751013,India



and hence it is in "Excellent" Grade as per DPE's Office Memorandum dated 22.06.2011 read with DPE's Office Memorandum dated 28.12.2018.

Self-evaluation report for the financial year 2021-22

Further, the self-evaluation report on the compliance of Guidelines on Corporate Governance for CPSEs for the financial year 2021-22 is also enclosed. Since the annual score is 76.5 out of 95, it will be in "Very Good" Grade as per DPE's Office Memorandum dated 22.06.2011 read with DPE's Office Memorandum dated 28.12.2018.

आपकी जानकारी और अभिलेख हेतु/This is for your information and record.

धन्यवाद/Thanking you.

भवदीय/Yours faithfully, कृते नेशनल एल्यूमिनियम कंपनी लिमिटेड for National Aluminium Co. Ltd.

(एन.के. महान्ति)

(N. K. Mohanty) मगड गडागर्नं एक गर्न कंगरी

समूह महाप्रबंधक एवं कंपनी सचिव GGM & Company Secretary

Encl.: As above

Nalco Bhawan, Nayapalli, Bhubaneswar-751013,India

FORMAT FOR GRADING OF CENTRAL PUBLIC SECTOR ENTERPRISES ON THE BASIS OF THEIR COMPLIANCE OF GUIDELINES ON CORPORATE GOVERNANCE

Name of CPSE : NATIONAL ALUMINIUM COMPANY LIMITED

Name of Ministry/Department : MINISTRY OF MINES

Listed/Unlisted : LISTED

Financial Year : 2021-22 Quarter ended : March, 2022

1.1 Composition of Board (2 Marks):

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
1.1 0	Composition of Board (2 Marks)			
i	Does the Board of the Company have an optimum combination of functional, nominee and independent directors?	1	Yes = 1 No = 0	1
ii	Does the number of functional directors in the company (including CMD/MD) not exceed 50% of the actual strength of the board?	1	Yes = 1 No = 0	1
1.2 N	Ion-official Directors (5 Marks)			
j	Is the number of Nominee Directors appointed by Government/ other CPSE as per the DPE Guidelines?	1	Yes = 1 No = 0	1
ii	Is the number of Independent Directors at least 50% of Board Members (in the case of listed CPSE with an executive chairman) and at least one-third (in the case of listed but without an executive Chairman or not listed CPSE)?	4	Yes =4 No = 0	4
1.3 F	art-time Directors' Compensation and Dis	closure (1 Mar	k)	
1	Is the fee/ compensation of Non-Official Part-time Directors fixed by Board as per the DPE Guidelines and Companies Act, 2013?	1	Yes = 1 No = 0	1

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks	
1.4 B	loard Meetings (2 Marks)				
ř	Does the Board meet at least once in every three months and the time gap between any two meetings is not more than three months?	1	Yes = 1 No = 0	1	
ii	Does the Company send to all the members of Board notification of Board Meeting with at least one volume of agenda at least 7 days in advance of meetings?	1	Yes = 1 No = 0	1	
1.5 R	eview of Compliance of Laws (5 Marks)				
Ť	Does the Board periodically review compliance report of all laws applicable to the company as well as steps taken by the company to rectify instances of non-compliances?	5	Yes = 5 No = 0	5	
1.6 C	ode of Conduct (2 Marks)				
1	Does the company have Code of Conduct approved by the Board applicable to Board Members and senior management of the company?	1	Yes = 1 No = 0	1	
ii	Do the members of the Board having conflict of interest abstain from participating in the agenda item in which he/she has personal interest?	1	Yes = 1 No = 0	1	
1.7 R	isk Management (4 Marks)				
i	Does the company have risk management plan approved by the Board?	2	Yes = 2 No = 0	2	
ii	Does the Board periodically review and take remedial action to implement the risk management plan?	2	2 Yes = 2 No = 0		
1.8 Tı	raining of New Board Members (4 Marks)				
ji	Does the Company have a policy specifying training requirements for board members?	2	Yes = 2 No = 0	2	
li	Does the company provide training to the new Board members of at least three days after appointment to the Board?	2	Yes = 2 No = 0	0	

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
2.1 C	Constitution of Audit Committee (4 Marks)			
į	Does the Board of Directors have a qualified and independent Audit Committee with a Terms of Reference?	1	Yes = 1 No = 0	1
ii	Does the Audit Committee have Minimum three directors as members and two-third of its members as Independent Directors?	1	Yes = 1 No = 0	1
iii	Is the Audit Committee chaired by an Independent Director?	1	Yes = 1 No = 0	1
iv	Do all members of the Audit Committee have knowledge of financial matters of the company and at least one member has expertise in accounting and financial management?	1	Yes = 1 No = 0	0
2.2 A	udit Committee Role (6 Marks)			
i	Does the scope/terms of reference governing the Audit Committee specify that the Audit Committee is responsible for the oversight of the company's financial reporting process and the disclosures of its financial information?	1	Yes = 1 No = 0	1
ii	Does the scope/terms of reference governing the Audit Committee specify that it can recommend to the Board the fixation of audit fees?	1	Yes = 1 No = 0	1
III	Does the scope/terms of reference governing the Audit Committee specify that it can approve the payment to statutory auditors for any other services rendered by them?	1	Yes = 1 No = 0	1
iv	Does the scope/terms of reference governing the Audit Committee specify that the Audit Committee is responsible for reviewing with the management and ensuring that the company's annual financial statements and audits are in compliance with applicable laws, regulations, and company policies before submission to the Board for approval?	1	Yes = 1 No = 0	1

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
V	Does the scope/terms of reference governing the Audit Committee specify that the Audit Committee is responsible for reviewing with the management the performance of internal auditors and adequacy of the internal control systems?	· 1	Yes = 1 No = 0	1
vi	Does the scope/terms of reference governing the Audit Committee approved by the Board?	1	Yes = 1 No = 0	1
2.3 A	udit Committee Powers (5 Marks)			
i	Is the Audit Committee empowered to seek information from any employee of the CPSE?	1	Yes = 1 No = 0	1
ii	Does the Audit Committee have powers to secure help of outside legal or any other experts when necessary?	1	Yes = 1 No = 0	1
iii	Does the Audit Committee have powers to mitigate conflicts of interest by strengthening auditor independence?	1	Yes = 1 No = 0	1
iv	Is the Audit Committee empowered to ensure the effectiveness of internal controls and risk management?	1	Yes = 1 No = 0	1
٧	Is there a system of protection for employees and others who report infractions (to protect "whistle blowers")?	1	Yes = 1 No = 0	1
2.4 N	leeting of Audit Committee (5 Marks)			
i	Did the Audit Committee meet at least four times during the last 12 months?	1	Yes = 1 No = 0	0
ii	Did the frequency of the Audit Committee meetings as per the norms (i.e. not more than four months shall elapse between two meetings)?	nore Yes = 2		0
iii	Did the minimum of two Independent Directors attend the meeting of the Audit Committee?	2	Yes = 2 No = 0	2
2.5 R	eview of Information by Audit Committee (5 Marks)		
j	Does the Audit Committee review the management discussion and analysis of financial condition and results of operations?	1	Yes = 1 No = 0	1
ii	Does the Audit Committee review the statement of related party transactions submitted by management?	1	Yes = 1 No = 0	1

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
iii	Is the internal audit report relating to internal control weaknesses reviewed by the Audit Committee?	1	Yes = 1 No = 0	1
iv	Is the information regarding appointment and/ or removal of Chief Internal Auditor placed before the Audit Committee?	1	Yes = 1 No = 0	1
V	Does the Audit Committee review the declaration of financial statements by the CEO/CFO?	1	Yes = 1 No = 0	1
3.1 C	onstitution of Remuneration Committee (5	Marks)		
i	Does the Company have Remuneration Committee?	1	Yes = 1 No = 0	1
II	Does the Remuneration committee comprise of at least 3 directors who are all part-time directors (Nominee or Independent)?	2 Yes = 2 No = 0		2
iii	Is the remuneration committee chaired by an Independent Director?	2	Yes = 2 No = 0	2
	oard of Subsidiary Companies (3 Marks) : I t present NALCO does not have any Subsi			
i	Does the Board of Subsidiary company, whose turnover or net-worth is not less than 20% of the turnover or net-worth respectively of the Holding Company in the immediately preceding accounting year, include at least one independent director of the holding company as a director?	1	Yes = 1 No = 0	NA
ii	Are the minutes of .meetings of Board of Directors of subsidiary company placed in the Board meetings of the holding company?	1	Yes = 1 No = 0	NA

SI.	Prescribed Guidelines	Prescribed	Criteria	Awarded
No.		Marks	Measurement	Marks
iii	Does the number of functional directors (including CMD/MD) not exceed 50% of the actual strength of the board of Subsidiary Company, whose turnover or net-worth respectively is not less than 20% of the turnover or net-worth respectively of the Holding Company in the immediately preceding accounting year?	1	Yes = 1 No = 0	NA
	Review of Financial Statement of Subsidiary NOT APPLICABLE (At present NALCO does			
i	Does the Audit Committee of the holding company review the financial statements of the subsidiary company?	Yes = 1 No = 0	NA	
	Review of Performance of Subsidiary by Bos IOT APPLICABLE (At present NALCO does		Subsidiary Com	pany)
	Does the Board of Directors of the holding company review the performance of the subsidiary company?	1	Yes = 1 No = 0	NA
5.1 T	ransactions (3 Marks)			
4	Is the summary of transactions with related parties in the normal and ordinary		Yes = 1	
,!	course of business placed periodically	1	No = 0	1*
ii	course of business placed periodically before the Audit Committee? Are the details of material individual transactions with related parties undertaken in extraordinary circumstances of business placed before the Audit	1		1*
ii iii	course of business placed periodically before the Audit Committee? Are the details of material individual transactions with related parties undertaken in extraordinary circumstances	1	No = 0 Yes = 1	
iii * No	course of business placed periodically before the Audit Committee? Are the details of material individual transactions with related parties undertaken in extraordinary circumstances of business placed before the Audit Committee? Are the details of material individual transactions with related parties or others, which are not on an arm's length basis placed before the Audit Committee along with Management's Justification for the same? such instance during the period under report.	1	No = 0 Yes = 1 No = 0 Yes = 1	1*
iii * No	course of business placed periodically before the Audit Committee? Are the details of material individual transactions with related parties undertaken in extraordinary circumstances of business placed before the Audit Committee? Are the details of material individual transactions with related parties or others, which are not on an arm's length basis placed before the Audit Committee along with Management's Justification for the same?	1	No = 0 Yes = 1 No = 0 Yes = 1	1*

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
ii	Is the deviation from the prescribed Accounting Standards disclosed and explained in the financial statements and in the Corporate Governance Report of the Company?	1 Yes = 1 No = 0		1
5.3 C	onsolidated Financial Statements (3 Marks	s)	1	
ì	Are the Consolidated Financial Statements of the Company prepared in accordance with the Accounting Standards, issued by concerned regulatory authority from time to time?	3	Yes = 3 No = 0	3
5.4 S	egment-wise Profit and Loss Statement (3	Marks)		
i	Does the company disclose segment-wise profit & loss as per Accounting Standard issued by concerned regulatory authority from time to time?	3	Yes = 3 No = 0	3
5.5 B	oard Disclosures - Risk : Management (3 N	larks)		
i	Do the company's latest Annual Report include management's assessment of the company's outlook for the future and identify important risks that the company may face in future?	2	Yes = 2 No = 0	2
ii	Has the company included in its latest Annual Report a statement of its corporate objectives (Mission)?	1	Yes = 1 No = 0	1
5.6 R	emuneration of Directors (3 Marks)	**		
Î	Does the company's latest Annual Report disclose all pecuniary relationship or transactions of the part-time directors vis-à-vis the company?	2	Yes = 2 No = 0	2
ii	Does the company disclose in its latest Annual Report the details on remuneration of Directors?	1	Yes = 1 No = 0	1
5.7 M	anagement Discussion and Analysis (1 Ma	rk)		
i	Does the Management Discussion and Analysis Report include the matters as specified in the DPE Guidelines?	1	Yes = 1 No = 0	1
5.8 D	isclosures by Senior Management (1 Mark)			
i	Does the company's latest Annual Report disclose significant "related party" transactions of Board members where they have personal interest?	1	Yes = 1 No = 0	1*
*No s	uch instances during the period under report.	11		

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
	Report on Corporate Governance (4 Marks)	,,,,,,,,,	oueu.o	
0.11	Does the company's latest Annual Report			
i	have a separate section on Compliance to Corporate Governance Guidelines issued by DPE?	2	Yes = 2 No = 0	2
ii	Does the company produce periodic reports and press releases to indicate significant developments impact on corporate governance (such as, legal and environmental issues; commitment to workforce, suppliers, customers and local communities etc.)?	1	Yes = 1 No = 0	1
iii	Does the company have a facility for information sharing with stakeholders through the use of information and Communication Technologies (ICT)?	1	Yes = 1 No = 0	1
6.2 C	ompliance Certificate (4 Marks)			
i	Has the company obtained a Certificate from the auditors and/ or practicing Company Secretary regarding Compliance of Corporate Governance Guidelines and Annexes?	2	Yes = 2 No = 0	2
ii	Does the latest Annual Report of the company include the Compliance Certificate along with the Directors' Report, which is also sent to all shareholders?	2	Yes = 2 No = 0	2
6.3 C	hairman's Message in AGM and Annual Re	port (4 Marks)	
i	Does the Chairman's Message to shareholders form part of Annual Report of the company?	2	Yes = 2 No = 0	2*
ii	Does the Chairman's Message at the latest AGM include a section on compliance with Corporate Governance guidelines?	2	Yes = 2 No = 0	2
	paded in the websites of the Company and RTA			
	lolding AGM, Adoption of Audited Accour Registrar of Companies within the stipulated			ounts with
	Salar of Companies Walling the Supulation	- anno (+ mark		
i	Did the company hold an Annual General Meeting (AGM) as per the provision of the Companies Act, 2013?	1	Yes = 1 No = 0	1

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement	Awarded Marks
ii	Are the year-end Audited Accounts placed in the AGM for adoption by the shareholders of the company?	2	Yes = 2 No = 0	2
iii	Are the year-end Audited Accounts adopted in the AGM filed with the Registrar of Companies within the stipulated time?	1	Yes = 1 No = 0	1
6.5 Ti	imely Submission of Grading Report (4 Ma	rks)		
İ	Does the company submit quarterly grading report regarding DPE Guidelines on Corporate Governance in the prescribed format to respective Administrative Ministries within 15 days from the close of each quarter?	4	Yes = 4 No = 0	4

TOTAL MARKS: 89 out of 95

(N. K. MOHANTY)
GGM & COMPANY SECRETARY

Note:

- 1. The grading report in the above format shall be filled for each quarter and total marks (out of 100) shall be calculated for each quarter. The scores for each of the quarter shall be averaged for arriving at the annual score.
- In case, a particular guideline is not applicable to a CPSE, the same shall be mentioned in the format along with reason thereof and the total marks under the format shall stand reduced to that extent and the percentage of marks secured shall be calculated accordingly.
- 3. The grading shall be determined as under:

Grade	Annual/ Quarterly Score (in %)
Excellent	85 and above
Very Good	75 - 84
Good	60 - 74
Fair	50 - 59
Poor	Below 50

FORMAT FOR GRADING OF CENTRAL PUBLIC SECTOR ENTERPRISES ON THE BASIS OF THEIR COMPLIANCE OF GUIDELINES ON **CORPORATE GOVERNANCE**

Name of CPSE

NATIONAL ALUMINIUM COMPANY LIMITED

Name of Ministry/Department : MINISTRY OF MINES

Listed/Unlisted

: LISTED

Financial Year

: 2021-22 Period:

Year ended 2021-22

1.1 Composition of Board (2 Marks):

SI. No.	Prescribed Guidelines	Prescri bed Marks	Criteria Measurement		Awarded Marks			
1.1	1.1 Composition of Board (2 Marks)					Q3	Q4	Annual (Q.1+Q2 +Q3+Q4)
i	Does the Board of the Company have an optimum combination of functional, nominee and independent directors?	1	Yes = 1 No = 0	0	0	1	1	0.50
ii	Does the number of functional directors in the company (including CMD/MD) not exceed 50% of the actual strength of the board?	1	Yes = 1 No = 0	0	0	1	1	0.50
1.2	Non-official Directors (5 Marks)							
i	Is the number of Nominee Directors appointed by Government/ other CPSE as per the DPE Guidelines?	1	Yes = 1 No = 0	1	1	1	1	1
ii	Is the number of Independent Directors at least 50% of Board Members (in the case of listed CPSE with an executive chairman) and at least one-third (in the case of listed but without an executive Chairman or not listed CPSE)?	4	Yes =4 No = 0	0	0	4	4	2
1.3 F	Part-time Directors' Compensati	on and D	isclosure (1 Mar	k)				
j	Is the fee/ compensation of Non-Official Part-time Directors fixed by Board as per the DPE Guidelines and Companies Act, 2013?	1	Yes = 1 No = 0	1	1	1	1	1

SI. No.	Prescribed Guidelines	Prescri bed Marks	Criteria Measurement	Awarded Marks				
1.4 E	Board Meetings (2 Marks)			Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4)
i	Does the Board meet at least once in every three months and the time gap between any two meetings is not more than three months?	1	Yes = 1 No = 0	1*	1	1	1	1
li	Does the Company send to all the members of Board notification of Board Meeting with at least one volume of agenda at least 7 days in advance of meetings?	1	Yes = 1 No = 0	1	0	1	1	0.75
more	gap between the Board Meeting he than 90 days. However, DPE Vide ings to 180 days for the first two qua	OM dated	15.06.2021 has ex					
1.5 F	Review of Compliance of Laws	(5 Marks)						
í	Does the Board periodically review compliance report of all laws applicable to the company as well as steps taken by the company to rectify instances of noncompliances?	5	Yes = 5 No = 0	5	5	5	5	5
1.6 C	ode of Conduct (2 Marks)	,						
į	Does the company have Code of Conduct approved by the Board applicable to Board Members and senior management of the company?	1	Yes = 1 No = 0	1	1	1	1	1
ii	Do the members of the Board having conflict of interest abstain from participating in the agenda item in which he/she has personal interest?	1	Yes = 1 No = 0	1	1	1	1	1
1.7 R	lisk Management (4 Marks)							
i	Does the company have risk management plan approved by the Board?	2	Yes = 2 No = 0	2	2	2	2	2
ii	Does the Board periodically review and take remedial action to implement the risk management plan?	2	Yes = 2 No = 0	2	2	2	2	2

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	rded N	<i>larks</i>	
1.8 T	raining of New Board Memb	ers (4 Marks)	Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4)
i	Does the Company have a policy specifying training requirements for board members?	2	Yes = 2 No = 0	2	2	2	2	2
ii	Does the company provide training to the new Board members of at least three days after appointment to the Board?	2	Yes = 2 No = 0	0	0	0	0	0
2.1 C	Constitution of Audit Commi	ttee (4 Marks))					
i	Does the Board of Directors have a qualified and independent Audit Committee with a Terms of Reference?	1	Yes = 1 No = 0	0	0	1	1	0.50
II	Does the Audit Committee have Minimum three directors as members and two-third of its members as Independent Directors?	1	Yes = 1 No = 0	0	0	1	1	0.50
iii	Is the Audit Committee chaired by an Independent Director?	1	Yes = 1 No = 0	0	0	1	1	0.50
İV	Do all members of the Audit Committee have knowledge of financial matters of the company and at least one member has expertise in accounting and financial management? udit Committee Role (6 Mar	1	Yes = 1 No = 0	0	0	0	0	0
2.2	Does the scope/terms of	NS)						
	reference governing the Audit Committee specify that the							
i	Audit Committee is responsible for the oversight of the company's financial reporting process and the disclosures of its financial information?	1	Yes = 1 No = 0	1	1	1	1	1
ii	Does the scope/terms of reference governing the Audit Committee specify that it can recommend to the Board the fixation of audit fees?	1	Yes = 1 No = 0	1	1	1	1	1
iii	Does the scope/terms of reference governing the Audit Committee specify that it can approve the payment to statutory auditors for any other services rendered by them?	1	Yes = 1 No = 0	1	1	1	1	1

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	rded N	1arks	S	
				Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4)	
iv	Does the scope/terms of reference governing the Audit Committee specify that the Audit Committee is responsible for reviewing with the management and ensuring that the company's annual financial statements and audits are in compliance with applicable laws, regulations, and company policies before submission to the Board for approval?	1	Yes = 1 No = 0	1	1	1	1	1	
V	Does the scope/terms of reference governing the Audit Committee specify that the Audit Committee is responsible for reviewing with the management the performance of internal auditors and adequacy of the internal control systems?	1	Yes = 1 No = 0	1	1	1	1	1	
vi	Does the scope/terms of reference governing the Audit Committee approved by the Board?	1	Yes = 1 No = 0	1	1	1	1	1	
2.3 A	audit Committee Powers (5 N	larks)							
į	Is the Audit Committee empowered to seek information from any employee of the CPSE?	1	Yes = 1 No = 0	1	1	1	1	1	
ii	Does the Audit Committee have powers to secure help of outside legal or any other experts when necessary?	1	Yes = 1 No = 0	1	1	1	1	1	
iii	Does the Audit Committee have powers to mitigate conflicts of interest by strengthening auditor independence?	1	Yes = 1 No = 0	1	1	1	1	1	
iv	Is the Audit Committee empowered to ensure the effectiveness of internal controls and risk management?	1	Yes = 1 No = 0	1	1	1	1	1	
V	Is there a system of protection for employees and others who report infractions (to protect "whistle blowers")?	1	Yes = 1 No = 0	1	1	1	1	1	

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	rded N	1arks	
2.4 N	Meeting of Audit Committee	(5 Marks)		Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4) /4
i	Did the Audit Committee meet at least four times during the last 12 months?	1	Yes = 1 No = 0	0	0	0	0	0
ii	Did the frequency of the Audit Committee meetings as per the norms (i.e. not more than four months shall elapse between two meetings)?	2	Yes = 2 No = 0	0	0	0	0	0
iii	Did the minimum of two Independent Directors attend the meeting of the Audit Committee?	2	Yes = 2 No = 0	0	0	0	2	0.50
2.5 F	Review of Information by Au	dit Committee	e (5 Marks)					
ı	Does the Audit Committee review the management discussion and analysis of financial condition and results of-operations?	1	Yes = 1 No = 0	1	0	0	1	0.50
il	Does the Audit Committee review the statement of related party transactions submitted by management?	1	Yes = 1 No = 0	1	0	0	1	0.50
iii	Is the internal audit report relating to internal control weaknesses reviewed by the Audit Committee?	1	Yes = 1 No = 0	1	0	0	1	0.50
iv	Is the information regarding appointment and/ or removal of Chief Internal Auditor placed before the Audit Committee?	1	Yes = 1 No = 0	1	0	0	1	0.50
V	Does the Audit Committee review the declaration of financial statements by the CEO/CFO?	1	Yes = 1 No = 0	1	0	0	1	0.50
3.1 C	onstitution of Remuneration	Committee ((5 Marks)					
ij	Does the Company have Remuneration Committee?	1	Yes = 1 No = 0	1	0	1	1	0.75

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SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	arded M	<i>larks</i>	
	<u>I</u>			Q1	Q2	Q3	Q4	Annua (Q.1+Q: +Q3+Q4
fi	Does the Remuneration committee comprise of at least 3 directors who are all part-time directors (Nominee or Independent)?	2	Yes = 2 No = 0	0	0	2	2	1
III	Is the remuneration committee chaired by an Independent Director?	2	Yes = 2 No = 0	0	0	2	2	1
	Board of Subsidiary Compan t present NALCO does not have any Subsi		: NOT APPLICA	ABLE				
i	Does the Board of Subsidiary company, whose turnover or net-worth is not less than 20% of the turnover or net-worth respectively of the Holding Company in the immediately preceding accounting year, include at least one independent director of the holding company as a director?	1	Yes = 1 No = 0	NA	NA	NA	NA	NA
ii	Are the minutes of meetings of Board of Directors of subsidiary company placed in the Board meetings of the holding company?	1	Yes = 1 No = 0	NA	NA	NA	NA	NA
iii	Does the number of functional directors (including CMD/MD) not exceed 50% of the actual strength of the board of Subsidiary Company, whose turnover or net-worth respectively is not less than 20% of the turnover or net-worth respectively of the Holding Company in the immediately preceding accounting year?	1	Yes = 1 No = 0	NA	NA	NA	NA	NA

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	arded N	<i>larks</i>	
	Review of Financial Statem							Annual
Com	mittee (1 Mark) :NOT APPLICABL			Q1	Q2	Q3	Q4	(Q.1+Q2 +Q3+Q4 /4
	Does the Audit Committee of							
i	the holding company review the financial statements of the subsidiary company?	1	Yes = 1 No = 0	NA	NA	NA	NA	NA
4.3 F	Review of Performance of Su	bsidiary by E	Board (1 Mark) :					
N	OT APPLICABLE (At present NALCO does Does the Board of Directors of	s not have any Sub	sidiary Company)					-
ì	the holding company review the performance of the subsidiary company?	1	Yes = 1 No = 0	NA	NA	NA	NA	NA
5.1 T	ransactions (3 Marks)							
	Is the summary of							
Î	transactions with related parties in the normal and ordinary course of business placed periodically before the Audit Committee?	1	Yes = 1 No = 0	1*	0	0	1*	0.50
II	Are the details of material individual transactions with related parties undertaken in extraordinary circumstances of business placed before the Audit Committee?	1	Yes = 1 No = 0	1*	0	0	1*	0.50
iii	Are the details of material individual transactions with related parties or others, which are not on an arm's length basis placed before the Audit Committee along with Management's Justification for the same?	1	Yes = 1 No = 0	1*	0	0	1*	0.50
* No s	such instance during the period u	nder report.						
	accounting Standards (3 Mar							
ï	Do the company's accounting procedures. comply with the Accounting Standards adopted by concerned regulatory authority from time to time?	2	Yes = 2 No = 0	2	2	2	2	2
ii	Is the deviation from the prescribed Accounting Standards disclosed and explained in the financial statements and in the Corporate Governance Report of the Company?	1	Yes = 1 No = 0	1	1	1	1	1

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SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	rded N	<i>larks</i>	
5.3 0	Consolidated Financial State	ments (3 Mar	·ks)	Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4)
i	Are the Consolidated Financial Statements of the Company prepared in accordance with the Accounting Standards, issued by concerned regulatory authority from time to time?	3	Yes = 3 No = 0	3	3	3	3	3
5.4 S	Segment-wise Profit and Los	s Statement ((3 Marks)					
i	Does the company disclose segment-wise profit & loss as per Accounting Standard issued by concerned regulatory authority from time to time?	3	Yes = 3 No = 0	3	3	3	3	3
5.5 E	Board Disclosures - Risk : Ma	anagement (3	Marks)					
i	Do the company's latest Annual Report include management's assessment of the company's outlook for the future and identify important risks that the company may face in future?	2	Yes = 2 No = 0	2	2	2	2	2
ii	Has the company included in its latest Annual Report a statement of its corporate objectives (Mission)?	1	Yes = 1 No = 0	1	1	1	1	1
5.6 R	emuneration of Directors (3	Marks)						
ì	Does the company's latest Annual Report disclose all pecuniary relationship or transactions of the part-time directors vis-à-vis the company?	2	Yes = 2 No = 0	2	2	2	2	2
ii	Does the company disclose in its latest Annual Report the details on remuneration of Directors?	1	Yes = 1 No = 0	1	1	1	1	1
5.7 N	lanagement Discussion and	Analysis (1 N	/lark)					
ì	Does the Management Discussion and Analysis Report include the matters as specified in the DPE Guidelines?	1	Yes = 1 No = 0	1	1	1	1	1
5.8 D	isclosures by Senior Manag	ement (1 Mar	·k)					
İ	Does the company's latest Annual Report disclose significant "related party" transactions of Board members where they have personal interest?	1	Yes = 1 No = 0	1*	1*	1*	1*	1
* No	such instance during the perio	d under report						

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awa	rded N	1arks	
6.1 F	Report on Corporate Govern			Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4)
ì	Does the company's latest Annual Report have a separate section on Compliance to Corporate Governance Guidelines issued by DPE?	2	Yes = 2 No = 0	2	2	2	2	2
ii	Does the company produce periodic reports and press releases to indicate significant developments impact on corporate governance (such as, legal and environmental issues; commitment to workforce, suppliers, customers and local communities etc.)?	1	Yes = 1 No = 0	1	1	1	1	1
iii	Does the company have a facility for information sharing with stakeholders through the use of information and Communication Technologies (ICT)?	1	Yes = 1 No = 0	1	1	1	1	1
6.2 C	ompliance Certificate (4 Ma	rks)				ь		
i	Has the company obtained a Certificate from the auditors and/ or practicing Company Secretary regarding Compliance of Corporate Governance Guidelines and Annexes?	2	Yes = 2 No = 0	2	2	2	2	2
11	Does the latest Annual Report of the company include the Compliance Certificate along with the Directors' Report, which is also sent to all shareholders?	2	Yes = 2 No = 0	2	2	2	2	2
6.3 C	hairman's Message in AGM	and Annual F	Report (4 Marks))				
i	Does the Chairman's Message to shareholders form part of Annual Report of the company?	2	Yes = 2 No = 0	2*	2*	2*	2*	2
ii	Does the Chairman's Message at the latest AGM include a section on compliance with Corporate Governance guidelines?	2	Yes = 2 No = 0	2	2	2	2	2
*Uplo	aded in the website of the Co	mpany and Rา	TA.					

SI. No.	Prescribed Guidelines	Prescribed Marks	Criteria Measurement		Awą	rded N	1arks	
6.4 H	lolding AGM, Adoption of A opted Accounts with the Retipulated time (4 Marks)	udited Accou	ints and Filing	Q1	Q2	Q3	Q4	Annual (Q.1+Q2 +Q3+Q4) /4
i	Did the company hold an Annual General Meeting (AGM) as per the provision of the Companies Act, 2013?	1	Yes = 1 No = 0	1	1	1	1	1
II	Are the year-end Audited Accounts placed in the AGM for adoption by the shareholders of the company?	2	Yes = 2 No = 0	2	2	2	2	2
iii	Are the year-end Audited Accounts adopted in the AGM filed with the Registrar of Companies within the stipulated time?		Yes = 1 No = 0	1	1*	1	1	1
	Company will file the audited ac ipulated time i.e. by 30.10.2021.		d in the AGM, with	the Re	egistrar	of Com	panies	, within
	imely Submission of Gradin		Marks)					
i	Does the company submit quarterly grading report regarding DPE Guidelines on Corporate Governance in the prescribed format to respective Administrative Ministries within 15 days from the close of each quarter?	4	Yes = 4 No = 0	4	4	4	4	4

TOTAL MARKS: <u>76.50</u> out of <u>95</u>

Statement of Total Score for financial year ending on 31st March, 2022

Total score	100
Less: Parameters not applicable	5
Balance score to be considered for evaluation	95
Score achieved by CPSE	76.50
Prorata for arriving at score of 100	80.53
Grade	Very Good

(N. K. MOHANTY)
GGM & COMPANY SECRETARY

Note:

- 1. The grading report in the above format shall be filled for each quarter and total marks (out of 100) shall be calculated for each quarter. The scores for each of the quarter shall be averaged for arriving at the annual score.
- 2. In case, a particular guideline is not applicable to a CPSE, the same shall be mentioned in the format along with reason thereof and the total marks under the format shall stand reduced to that extent and the percentage of marks secured shall be calculated accordingly.

3. The grading shall be determined as under:

Grade	Annual/ Quarterly Score (in %)
Excellent	85 and above
Very Good	75 - 84
Good	60 - 74
Fair	50 - 59
Poor	Below 50
